

# Europass Curriculum Vitae



## Personal information

First name / Surname	<b>Doris Marquardt</b>
Address	Theodor-Lieser-Str. 2, D-06120 Halle (Saale), Germany
Telephone	+49 172 315 3985
E-mail	<b>doris.marquardt@eurac.edu; issi2001@gmx.de</b>
Nationality	German
Date of birth	6 March 1983
Gender	Female

## Work experience

Dates	Since 03/2013
Occupation or position held	<b>Senior Researcher</b>
Main activities and responsibilities	<ul style="list-style-type: none"> <li>- Propose, plan and implement research and policy projects, primarily in the fields of rural development, regional development and agricultural policy;</li> <li>- Provision of government advisory services to, e.g. managing authorities;</li> <li>- Collaboration in international multidisciplinary research teams, organisation of seminars and workshops;</li> <li>- Acquisition and management of research grants;</li> <li>- Preparation and review of journal articles, blog contributions, policy reports and discussion papers, and contributions to international conferences;</li> <li>- Maintaining active dialogue with partner institutions including the EC and FAO;</li> </ul> <p><u>Main subjects:</u> Rural (regional) development, EU funding instruments, Agricultural and regional policies, Agricultural sector development, Evaluation, (Social) Networks, Governance, Cooperatives, Innovation, Minorities, Administrative capacities</p>
Name and address of employer	<b>European Academy (EURAC)</b> , Bolzano, Italy Institute for Regional Development and Location Management
Type of business or sector	Research
Dates	11/2008 – 03/2013
Occupation or position held	<b>Research associate</b>
Main activities and responsibilities	<ul style="list-style-type: none"> <li>- Collaboration in international multidisciplinary research teams;</li> <li>- Provision of government advisory services to, e.g. ministries;</li> <li>- Preparation and review of journal articles and discussion papers;</li> <li>- Writing (research) project proposals and tender applications;</li> <li>- Maintaining and stimulating network activities with and among other organisations;</li> <li>- Representing the IAMO at international forums, e.g. the GCARD;</li> <li>- Supervision of Master students</li> </ul>
Name and address of employer	<b>Leibniz Institute of Agricultural Development in Central and Eastern Europe (IAMO)</b> , Halle (Saale), Germany, Department of External Environment for Agriculture and Policy Analysis
Type of business or sector	Research/ Consultancy

Dates	09/2010 – 11/2010
Occupation or position held	<b>Research associate/</b> Visiting Scholar
Main activities and responsibilities	Lead in two research projects in the field of EU rural development interventions on a) the evaluation of the National Rural Networks; and b) the implementation of the Romanian National Rural Network
Name and address of employer	<b>Centre for Rural Economy, Newcastle, United Kingdom</b>
Type of business or sector	Research
Dates	08/2010
Occupation or position held	<b>Short-term referent at the Agricultural Academy of Kostroma, Russia</b>
Main activities and responsibilities	Lectures on integrated rural development and on administering agricultural interventions within a summer school programme for staff of the Russian academy
Name and address of employer	Contracted by the <i>Deutscher Akademischer Austauschdienst</i> (DAAD)
Type of business or sector	Research/ Education
Dates	04/2010 – 08/2010
Occupation or position held	<b>Consultant for the World Bank in Bucharest, Romania</b>
Main activities and responsibilities	Team member as rural development expert in a Functional Review of the Romanian agricultural administration (in the context of the extension of a stand-by agreement with international donors);  Tasks included, e.g. work with ministerial officers, expert interviews, and drafting parts of the final report  Main scope: <ul style="list-style-type: none"> <li>- Examination of factors promoting and/or limiting the effectiveness of agricultural and rural development policy delivery;</li> <li>- Analysis of administrative and political processes;</li> <li>- Elaboration of a set of Technical Assistance measures;</li> <li>- Development of a strategy for the comprehensive development of the agricultural and rural sector</li> </ul>
Type of business or sector	Consultancy
Dates	02/2010 – 06/2010
Occupation or position held	<b>Project leader/ Consultant</b>
Main activities and responsibilities	Provision of external expertise to a potential Romanian Local Action Group (a public-private partnership) within the EU-funded preparatory LEADER measure, a rural development intervention;  The project aimed at local capacity-building and at the participatory elaboration of a Regional Development Concept
Name and address of employer	<b>Potential Romanian Local Action Group</b> , Brasov County, Romania
Type of business or sector	Consultancy
Dates	07/2007 – 07/2008
Occupation or position held	<b>Project co-leader and teaching associate</b>
Main activities and responsibilities	Management of an environmental planning project; Supervising theses of students; Elaborating map bases
Name and address of employer	<b>Technical University of Munich</b> , Weihenstephan, Germany, Department of Vegetation ecology; Institute of Landscape conservation and Botany
Type of business or sector	Research/ Education

Dates	02/2007 – 03/2007
Occupation or position held	<b>Freelancer</b>
Main activities and responsibilities	<ul style="list-style-type: none"> <li>- Supporting the implementation of EU rural development policies in the agricultural administration at the county level;</li> <li>- Creation of targeted information material and presentations on EU interventions;</li> <li>- Elaboration of a regional development concept for a pilot project;</li> <li>- Lectures on the rural development programme LEADER at the SAPIENTIA University, Miercurea Ciuc, Romania</li> </ul>
Name and address of employer	<b>Directorate for Agriculture and Rural Development Harghita, Romania</b>
Type of business or sector	Public administration
Dates	03/2002 - 06/2003
Occupation or position held	<b>Staff member</b>
Main activities and responsibilities	<p>Supporting the implementation of the project “Wind power Fehmarn”;</p> <ul style="list-style-type: none"> <li>- Accompanying the landscape planning components of the project;</li> <li>- Forming an interface between different stakeholders (investors, lawyers, planners, farmers);</li> <li>- Mapping and surveying of the investigation area</li> </ul>
Name and address of employer	<b>Chancellery Marquardt</b> , Oldenburg i. H., Germany
Type of business or sector	Legal sector
<b>Education and training</b>	
Dates	07/2009 – 01/2013
Title of qualification to be awarded	<b>Doctor</b> (Doctorate/ PhD in agricultural sciences/ Dr. agr.)
Principal subjects	<p>Agricultural policies</p> <p>Thesis title: “<i>Networking</i>” and “<i>New modes of governance</i>” in EU Rural Development Policies – Challenges of implementation in Romania</p>
Name and type of organisation Providing education and training	<p>Martin-Luther University Halle – Wittenberg, Germany</p> <p>supervised by Prof. Dr. Gertrud Buchenrieder and Dr. Judith Möllers from the Leibniz Institute of Agricultural Development in Central and Eastern Europe, Halle (Saale), Germany</p>
Dates	11/2009
Title of qualification awarded	<b>Degree in Regional management and Regional consultancy</b>
Principal subjects	All facets of regional management, including soft skills
Name and type of organisation providing education and training	European Institute for postgraduate Education (EIPOS), Dresden, Germany
Dates	10/2003 – 10/2008
Title of qualification awarded	<b>Diploma in Environmental/Landscape planning</b> (German university degree: Dipl.-Ing./Msc)
Principal subjects	<p>Mains: Agricultural and Planning sciences</p> <p>Diploma thesis title: <i>Relevance of social networks in the implementation of the EU-programme LEADER in Romania</i></p> <p>Final grade: 1,3 (A)</p>
Name and type of organisation providing education and training	Technical University of Munich, Weihenstephan, Germany
Dates	06/2002 – 06/2003
Title of qualification awarded	<b>University-entrance diploma</b> (German “Abitur”)
Principal subjects	<p>General education</p> <p>Final grade: 1,7 (A)</p>
Name and type of organisation providing education and training	Matthias-Claudius-Gymnasium, Hamburg, Germany

**Additional Education**  
(selected courses,  
which have been finalised  
with certification)

09/2009	Nature conservation law, Environmental Impact Assessment (EIA), Protection of species; Certified education, Environmental Institute, Offenbach, Germany
11/2008	Planning and concepts for rural areas, Seminar, Federation of German Landscape architects (bdla), Würzburg, Germany
02/2008	Management of research projects, Seminar, Carl v. Linde Academy, Munich, Germany
01/2008	Rhetoric, Seminar, Carl v. Linde Academy, Munich, Germany
04/2005	Competences in communication, Seminar, Carl v. Linde Academy, Munich, Germany

**Internships**

02/2006 – 04/2006	Office for Environmental planning and (scientific) services Hanisch & Bülow, Hamburg, Germany
03/2005 – 04/2005	Planning office (Environmental, Landscape and Communal planning), Büro Ostholstein, Eutin, Germany
03/2004 – 04/2004	Nursery Töbing, Malente, Germany
03/2001 – 04/2001	Fehmarn Ost, Civil law association (Agriculture), Germany

**Personal skills and  
competences**

Mother tongue(s)

**German**

Other language(s)

Self-assessment

European level (\*)

**English**

**Romanian**

**Spanish**

Understanding				Speaking				Writing	
Listening		Reading		Spoken interaction		Spoken production			
C2	Proficient User	C2	Proficient User	C2	Proficient User	C2	Proficient User	C2	Proficient User
A2	Basic User	B1	Independent User	A1	Basic User	A1	Basic User	A1	Basic User
A1	Basic User	A1	Basic User	A1	Basic User	A1	Basic User	A1	Basic User

(\*) Common European Framework of Reference for Languages

**Social skills and competences**

Teamwork: Various types of teamwork, e.g. in international and multidisciplinary research groups and in group sports  
Intercultural skills: Experience in the co-operation with Western and Eastern European; Intercultural active in organising exchange projects e.g. of Local Action Groups or students; Active as member in TUMinternational: Mentoring and supporting (exchange) students;  
Features: Openness and the ability to communicate; Endurance; Ability to guide and to listen  
Social work: Taking care of persons with disabilities

**Organisational skills and  
competences**

Organisation of international conferences, workshops, projects, seminars and excursions;  
 Provision of advice in network management and in networking  
 Conduction of surveys of international scope, expert interviews and case studies;  
 Being used to multi-tasking and tough deadlines

**Computer skills and competences**

Excellent knowledge in MSWord, MSEXcel, MSPower Point, the programme package SPSS, Adobe Professional, Expert Choice (Software for Multiple Criteria Decision Analysis), UCINET (Software for Social Network Analysis), and GIS (ArcView, ArcMap);  
 good knowledge in, Photoshop, MSAccess and the CAD programme VectorWorks  
 Compilation and construction of plans, surveying and mapping

**Memberships and other relevant activities**

European Association of Agricultural Economists (EAAE), [http://www.eaae.org/eaee\\_site/](http://www.eaae.org/eaee_site/)  
 International Rural Network (IRN), <http://www.international-rural-network.org/>  
 Community Development Society (CDS), Ohio, <http://www.comm-dev.org/>  
 German Association of Evaluation (DeGeEval), <http://www.degeval.de/>  
 Informationskreis für Raumplanung e.V. (Association of spatial planners) (IfR), <http://www.ifr-ev.de/>  
 International Network for Social Network Analysis (INSNA), USA, <https://insna.memberclicks.net/>

**Scholarships**

2012 Scholarship of the *Deutschen Akademischen Austauschdienst* (DAAD) for congress trips abroad  
 2010 Scholarship of the DAAD for doctoral candidates for research visits abroad  
 2008 Scholarship of the DAAD for short-term study visits

**Additional Information**

**For references**, please contact:

Prof. Dr. Dr. h.c. Ulrich Koester  
 Department of Agricultural Economics, Christian-Albrechts-Universität Kiel  
 E-mail: [ukoester@ae.uni-kiel.de](mailto:ukoester@ae.uni-kiel.de)

Holger A. Kray, Lead Operations Officer  
 The World Bank Sustainable Development Department Europe and Central Asia Region  
 E-mail: [hkray@worldbank.org](mailto:hkray@worldbank.org)

Prof. Dr. Thomas Herzfeld; Head of the Department of Policy Analysis  
 Leibniz Institute of Agricultural Development in Central and Eastern Europe, Germany  
 E-mail: [herzfeld@iamo.de](mailto:herzfeld@iamo.de)

Prof. Dr. Gertrud Buchenrieder  
 Martin-Luther University Halle – Wittenberg, Germany  
 E-mail: [buchenrieder@yahoo.de](mailto:buchenrieder@yahoo.de)

**List of Publications**

- MARQUARDT, D. (2013): "Networking" and "New modes of governance" in EU rural development policies: challenges of implementation in Romania. *Hochschulschriften. Universitäts- und Landesbibliothek (ULB) Sachsen-Anhalt, Halle (Saale), Germany*. Available under: <http://digital.bibliothek.uni-halle.de/hs/content/titleinfo/1475391>.
- MARQUARDT, D. (2013): Challenges of implementing networking and governance mechanisms in the EIP. Contribution to the blog CAP Reform.eu, posted at 26.05.2013. Available under: <http://capreform.eu/challenges-of-implementing-networking-and-governance-mechanisms-in-the-eip/>.
- MARQUARDT, D. (2011): Rural Networks in the Funding Period 2007-2013: A Critical Review of the EU Policy Instrument, Discussion Paper No. 133, Leibniz Institute of Agricultural Development in Central and Eastern Europe, Halle (Saale), Germany.
- MARQUARDT, D., BUCHENRIEDER, G. and J. MÖLLERS (2009): The relevance of social networks for the implementation of the LEADER programme in Romania. In: Schaft, F. and Balmann, A. (eds): *Multilevel Processes of Integration and Disintegration. Studies on the Agricultural and Food Sector in Central and Eastern Europe*, Vol. 52, Halle (Saale), Germany.
- MARQUARDT, D., DIRIMANOVA, V. and C. ANTAL (2009): Review of Public Service Delivery in Agriculture for Bulgaria and Romania. Results of surveys among farmers about the Public Service Delivery in Agriculture in Romania and Bulgaria, Mimeo, Leibniz Institute of Agricultural Development in Central and Eastern Europe, Halle (Saale), Germany.
- MARQUARDT, D., MÖLLERS, J. and G. BUCHENRIEDER (2012): Social Networks and Rural Development: LEADER in Romania, *Sociologia Ruralis*, 52 (4), 398-431.
- MARQUARDT, D., MÖLLERS, J. and G. BUCHENRIEDER (2011): Why do we need networking for European rural development policies? The implementation of LEADER and the National Network for Rural Development in Romania, *EuroChoices*, 10 (2), pp. 22-29.
- MARQUARDT, D., WEGENER, S. and J. MÖLLERS (2010): Does the EU LEADER instrument support endogenous development and new modes of governance in Romania? Experiences from elaborating an MCDA based Regional Development Concept, *International Journal of Rural Management*, 6 (2), 193-241.

- MARQUARDT, D., MÖLLERS, J. and G. BUCHENRIEDER (2009): EU-wide networking: an instrumental variable for European rural development policies in Romania?, *European Countryside*, 1 (4), pp. 210-226.
- WEGENER, S., LABAR, K., PETRICK, M., MARQUARDT, D., THEESFELD, I. and G. BUCHENRIEDER (2011): Administering the Common Agricultural Policy in Bulgaria and Romania: Obstacles to Accountability and Administrative Capacity, *International Review of Administrative Sciences*, 77 (3), pp. 583-608.
- WEGENER, S., MARQUARDT, D., PETRICK, M. and K. LABAR (2012): Administrative Hürden bei der Einführung der Gemeinsamen Agrarpolitik in Bulgarien und Rumänien (Administrative burdens in the implementation of the Common Agricultural Policy in Bulgaria and Romania), *Südosteuropa*, 60 (1), pp. 111-133.

## Presentations

- MARQUARDT, D. (2013): Analysing transnational networking and cooperation in EU rural development policies. XXXIII Sunbelt Social Networks Conference of the International Network for Social Network Analysis (INSNA), 21-25 May, Hamburg, Germany.
- MARQUARDT, D., MÖLLERS, J. and U. KOESTER (2013): The EU's Technical Assistance Funds for Rural Development: a good Idea with insufficient conceptual Framework? - Experiences from Romania -. 87<sup>th</sup> Annual Conference of the Agricultural Economics Society, 8 - 10 April 2013, University of Warwick, United Kingdom.
- MARQUARDT, D. (2012): Networking as Driver for EU Rural Development Policies - Implications from bringing together two decades of practical experience and network theory. 2012 International Rural Network World Forum Rural and Remote Resilience: Making the Priorities Possible, 24 - 28 September 2012, Whyalla, Australia.
- MARQUARDT, D., WEGENER, S. and J. MÖLLERS (2012): Translating participatory integrated planning approaches into practice - Experiences from elaborating an MCDA based Regional Development Concept. Celebrating Community: Sustaining Community Through Innovation and Entrepreneurship, July 2012, Cincinnati, Ohio, USA.
- MARQUARDT, D. and C. HUBBARD (2011): Implementing a National Rural Network: Challenges for Romania, XIII<sup>th</sup> Congress of the EAAE: Change and Uncertainty - Challenges for Agriculture, Food and Natural Resources, Zürich, Switzerland, 30.08. - 02.09.2011, paper published under: <http://ageconsearch.umn.edu/>.
- MARQUARDT, D. (2011): Netze für den Ländlichen Raum in der Förderperiode 2007-2013 - Ein kritischer Review des EU-Politikinstruments (National Rural Networks in the funding period 2007-2013: A critical review of the EU policy instrument), German Association for Evaluation (DeGEval), Regionale Entwicklung durch Kooperation und Netzwerke? Regionale und lokale Entwicklungskonzepte und -prozesse und ihre Evaluierung, Coesfeld, Germany, May 5, 2011 - 06.05.2011.
- MARQUARDT, D. (2011): Networking for building up Capacities for Rural Policy Instruments - Experiences from implementing LEADER and the National Rural Network in Romania, Agricultural Policy Forum 2010 on Bridging the gap: Agricultural and rural development policies in South Eastern Europe facing the challenge of EU compliance, Regional Conference in Dresden, Germany, October 27-30, 2010.
- MARQUARDT, D. and J. MÖLLERS (2010): Evaluating the implementation process of LEADER in Romania, 118<sup>th</sup> EAAE Seminar, "Rural development: governance, policy design and delivery"; August 25-27, 2010, Ljubljana, Slovenia; paper published under <http://ageconsearch.umn.edu/>.
- MARQUARDT, D., BUCHENRIEDER, G. and J. MÖLLERS (2009): The relevance of social networks for implementing the LEADER programme in Romania, 67<sup>th</sup> Conference of the International Atlantic Economic Society, Rome, Italy.
- MARQUARDT, D., BUCHENRIEDER, G. and J. MÖLLERS (2009): The relevance of social networks for the implementation of LEADER in Romania, MACE, Green Week Scientific Conference on Modern Agriculture in Central and Eastern Europe, Berlin, Germany.

