

CURRICULUM VITAE

1. **Family name:** Chipeta
2. **First names:** Sanne
3. **Date of birth:** 8 December 1956, Herning, Denmark
4. **Nationality:** Danish
5. **Civil status:** Married, 2 children
6. **Education:**

Institution [Date from - Date to]	Degree(s) or Diploma(s) obtained:
The Royal Veterinary and Agricultural University, Denmark 9/1976 to 6/1982	MSc Agricultural Science (livestock)
Ramboll Management, Attractor, 2008	Certified Process Consultant

7. **Language skills:** Indicate competence on a scale of 1 to 5 (1 - excellent; 5 - basic)

Language	Reading	Speaking	Writing
Danish	1	1	1
English	1	1	1
Swedish	1	2	3
French	2	2	3
German	3	3	3

8. **Membership of professional bodies:**

- GFRAS Working Group for Gender Equality in Rural Advisory services, Group Lead
- Gender in Agriculture Partnership (GAP), Catalyst
- MS Action Aid Denmark, Council member
- OECD/DAC GenderNet
- Agricultural Development Denmark Asia (ADDA)
- Danish Agronomist Union
- Danish Forum for Microfinance
- Gender and Evaluation Community

9. **Other skills:** (e.g. Computer literacy, etc.)

- Good working knowledge in Microsoft Offices (Word, Excel, Access etc.) plus standard communication software (Internet Explorer, Netscape, Outlook Express etc.)
- Certified Process Consultant
- Trained in Outcome Mapping for project design and for evaluation

10. **Present position:**

Senior International Advisor, Green Development Advice

11. **Years within the firm:**

Professional experience since 1981 - present position started 01.03.2015

12. **Key qualifications:** (Relevant to the project)

Sanne Chipeta is a Senior International Adviser with a strong combination of experiences from agricultural and livestock advisory work as well as community development both in Denmark and internationally. Sanne has extensive experience from working in Africa and Asia and a few experiences from Latin America.

She has 22 years of experience in international work with agricultural development, of which 7 as a practitioner of development work in Zambia as a coordinator of projects in capacity building for rural community development. She has worked as a practitioner extensively with women in rural development, sustainable farming systems and management of natural resources, food security, agricultural extension and training programmes as well as adaptive research for improvement of rural food security in Farming Systems Research.

During the last 15 years, Sanne Chipeta has participated in programme formulations and conducted several project designs, programme formulations, studies, reviews and evaluations of rural development projects as a teamleader.

Sanne is particularly well experienced in developing, analysing and evaluating the institutional set-up of agricultural and livestock programmes and advisory services and has strong experiences in developing effective methodologies and practises. She has produced policy guidelines for development of demand driven and market oriented agricultural advisory services with strong emphasis on value chain approach to agricultural services and empowerment of farmers through support to organisational development and capacity building in farmer organisations. She has moreover conducted several studies of natural resource management programmes and the issues of landuse management related to land investment in Southern Africa.

Sanne has extensive experiences in development for gender equality, as this has been the content or part of most of her assignments. She has particularly assessed and analysed gender issues related to land use and natural resource management in studies for Sida and Swedish Cooperative Centre in Southern Africa. She has furthermore analysed and designed interventions aiming at rural women's economic empowerment.

Sanne Chipeta is a certified process manager and has excellent qualifications in applying systemic methodologies to her work with organisational and institutional development and. Moreover, she is particularly known for her creative and innovative thinking. Her excellent communication skills and cultural sensitivity facilitates good cooperation in very different social and cultural environments.

13. Specific experience (in non-EU member countries)

<i>Country</i>	<i>Date : from (months/year) to (months/year)</i>	<i>Client/origin of funding</i>	<i>Name and brief description of the project</i>
Global	May 2015 - ongoing	GFRAS/IFPRI/MEAS	Development of learning materials to build capacity for assessment & evaluation of extension programmes based on the earlier developed Guide to Evaluation of Rural Extension
Turkey, Central Asia and Caucasus	June 2015 - ongoing	FAO OED	Team leader for the Final Evaluation of the FAO-Turkey Partnership Programme (FTPP) The main aim of the evaluation is to assess the achievements of the programme, identify the shortcomings and provide guidance to the second phase of the programme. The purpose of the evaluation is to provide inputs to better orient the FТПP, making it more relevant to the needs of the region. The evaluation aims at informing the development of the new CPF cycle and provide advices to management and staff at the national level on how to improve the impact and relevance of the FТПP.
Uganda, Malawi, Mozambique, Sierra Leone and Burkina Faso	March - May 2015	IFAD	Evaluation of IFAD-Funded Strengthening Country-level Agri-cultural Advisory Services Project under African Forum for Agricultural Advisory Services (AFAAS). The project is contributing to the AFAAS strategic plan 2011- 2015 and interlocking with the priority in IFAD's strategic framework 2011-2015 of improving poor people's access to services and enabling the creation of institutional and policy environments to support agricultural production and non-farm activities. The project has been running for two years from January 2013 to December 2014 and the overall goal is: Agricultural Advisory Service (AAS) that effectively and efficiently contribute to sustained productivity, profitability and growth of African agriculture for poverty reduction. The evaluation is assessing the results of the implementation as related to the expected outputs, immediate objectives and development objective and provides recommendations on how the AAS innovations generated through the project implementation can be scaled up and out.

Kenya	November 2014 – February 2015	Indevelop/Sida	<p>Mid Term Review of the Agricultural Sector Development Strategy Programme (ASDSP) in Kenya. The ASDSP was formulated and launched during the time the new Kenyan Constitution of 2010 was promulgated. This means that the formulation of the ASDSP was undertaken in a time of great uncertainties and that the first period of the programme has been implemented under great challenges related to the administrative and political changes underway in the country. The MTR therefore has a particular focus on assessing how the programme has performed under these challenges.</p> <p>The MTR moreover assesses whether the programme is still relevant and appropriate in the new context. The MTR provides recommendations for how to proceed with the programme during the rest of the implementation period.</p>
Mozambique	August - October 2014	We Effect Mozambique	<p>Development of a Programme proposal 2015 - 2020 for We Effect AGIR II – Team leader</p> <p>The aim of the assignment was to develop the proposal for We Effect's sub-programme within AGIR II, 2015 – 2020, with thematic focus on support to civil society for land rights, rights to natural resources, environmental protection and climate change adaptation, mitigation and resilience.</p>
Zambia and Malawi	August - October	We Effect Southern Africa	<p>Evaluation of the We Effect Study Circle Concept - Team leader</p> <p>The purpose of the evaluation was to increase the knowledge about how the SC concept works, its strength and weaknesses regarding improving the livelihoods of the target group and as a tool for strengthening organisations in different contexts of implementation and the potential for improving and up-scaling the concept in future programmes.</p> <p>The evaluation made an independent documentation of the functioning of the study circle concept, the results, impacts on small scale farmers and their organisations and sustainability as the concept has been applied so far by the different partner organisations. It provides a critical analysis of the strengths and weaknesses of the methodology and implementation mechanisms and the potential for up-scaling in the region and possibly in other regions where We Effect operate. Moreover it provides recommendations on how the concept can be improved and up-scaled in the light of future programme formulation</p>
Nepal	April to May 2014	SDC	<p>External review of Sustainable Soil Management Programme (SSMP) Phase 4</p> <p>Team leader for the review of the SSMP IV, Designing methodology, conducting fieldwork in two districts in Nepal together with two local consultants, analysing the data collected, providing input to the design process of two new programmes of agricultural support (agricultural services and agricultural marketing), and reporting that included a strong focus on making recommendations for the way forward.</p> <p>The evaluation had a particular focus on assessment of the de-centralised model for agricultural extension as viable model for increasing coverage and farmers' ownership and participation in planning and implementation of services at the local level. Important aspects was assessment of best practises for ensuring women's participation and inclusion of vulnerable caste and ethnic groups 's right in participation and implementation</p>

Global	Ongoing	FAO	<p>Team leader for Financing mechanisms for demand driven agricultural extension. Case studies of innovative models and synthesis of experiences</p> <p>The purpose of the assignment is to establish a document that illustrates different options for demand-side financing and funding mechanisms for agricultural advisory services and draw out lessons learned from these that can provide inspiration and guidance to other countries engaged in reforming their innovation systems and agricultural advisory services in particular</p>
Global	August 2013 – February 2014	Indevelop/Sida	<p>Evaluation of the Market Transformation Initiative (MTI) Team-leader for the evaluation</p> <p>The MTI is a global initiative within WWF for transforming markets towards greater sustainability in terms of natural ecosystems and diversity. MTI works on engaging all actors along supply chains of fifteen different commodities, which are seen to be critical for environmental and natural resource protection worldwide. The rationale is to engage the private sector practically in conservation around the world and to create demand from large numbers of commercial buyers to promote sustainability in the supply chains of the commodities that are most critical for protection of the world's natural ecosystems.</p> <p>The evaluation assessed the results achieved through the Sida core support to the MTI by evaluating the relevance, effectiveness, efficiency, impact and sustainability of MTI including assessing the results for the beneficiaries of the initiative. It also provides recommendations for future work of WWF with the MTI. The main focus of the evaluation is on forest production - Timber and Pulp & Paper</p>
Southern Africa	April – May 2013	Swedish Cooperative Centre, Southern Africa/Sida	<p>Evaluation of the Farmer Organisations Fighting Poverty and Injustice (FOFPI) programme 2010-2013. The overall objective of the FOFPI 2010 - 2013 is: <i>"Empowered farmer organisations capable of addressing needs and rights of female and male members in a sustainable way"</i></p> <p>The task was to assess the results of the programme supporting 10 farmer based organisations in Southern Africa in terms of empowerment and ability to promote and influence policies related to rights of farmers and also in relation to economic empowerment through the support to commodity associations</p> <p>The evaluation had a particular task to assess the results in terms of addressing needs and rights of female farmers in terms of access to land and markets.</p> <p>The assignment included design of the evaluation, fieldwork and consultations with the organisations, presenting the findings at a validation workshop with the organisations. The findings of the evaluation has informed the decision on future SCC's support to farmer organisations' and also to other relevant civil society organisations in the Southern African region.</p>

Mozambique	October 2012 – February 2013	SCC/Sida B4D	<p>Teamleader for the Socio-economic feasibility study: B4D intervention in Nampula Province, Mozambique</p> <p>In 2011 Sida initiated a project specifically focusing on land related investment within the framework of the Business for Development (B4D) programme. The aim of this project is to see how development cooperation can increase the leverage for people in poverty of land related investments. There are a number of on-going discussions and one of them is between Sida, the Norwegian forestry company Green Resources and the NGO Swedish Cooperative Centre (SCC). For all three institutions, Mozambique is a prioritised country. During May-June 2012 the three institutions have discussed the focus of a possible collaboration in Nampula province and several ideas have been raised.</p> <p>The three institutions represent different visions and approaches but all agree that there is a scope for possible collaboration.</p> <p>The purpose of the feasibility study was to assess how a future B4D intervention in the surrounding area to Green Resource's investment in Nampula province, Mozambique can be based on the real needs and priorities of the local population – men and women - and assess whether there are feasible conditions for long-term sustainability of the joint interventions that will lead to poverty reduction.</p> <p>In this context the study was designed to make an institutional analysis to assess the extent to which Sida, Green Resources and SCC has adequate joint interest to base a joint intervention on and how it can be possible to ensure a clear division of tasks between them. The study examined the situation of the establishment of Green Resources in Nampula and the economic, social and environmental sustainability of the project and how synergy could be enhanced through collaboration between the three actors regarding ensuring human rights and distribution of benefits in the process. The study particularly assessed gender issues related to benefits and costs of the land investment and the changes that this would imply in terms of land use in the area. Based on the assessments, the study provided recommendations for collaboration, it indicates local (provincial or national) organisations to implement the project and identified bordering initiative in order to ensure synergies and avoid overlapping. The study moreover provided recommendations for ensuring cost- and development effectiveness and for dealing with risks</p>
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Tanzania	October – December 2012	Sida	<p>Team leader for the evaluation of Femina HIP Strategic Plan (2006 - 2012)</p> <p>Femina HIP is a multimedia, civil society initiative working with youth, communities and strategic partners across Tanzania to promote healthy life styles, HIV/AIDS prevention, gender equality, economic empowerment and civic engagement of young people. Femina HIP uses the so-called “edutainment” methodology to entertain and at the same time educate audiences on range of issues of concern to youth that are identified through the highly participatory production processes and the use of feedback and testimonials from youth.</p> <p>The evaluation assessed the results achieved by the activities of Femina in terms of relevance, effectiveness and efficiency and in terms of impact and outcomes as changes in behaviour and attitudes in the intended outcome areas. To this aim, the evaluation was designed using a combination of methodologies of focus groups discussions with the target group – youth boys and girls in and out of schools. Workshops with the project team and management and consultation interviews with collaborating partners and stakeholders at national level in order to track the outcomes of the project interventions at all levels – knowledge, attitude and behaviour of youth and their environment (parents, teachers etc.) through the communication, policy influence from the advocacy and curriculum development through collaboration at the national level.</p> <p>The evaluation identified the major successes and factors for success as well as the gaps, challenges and opportunities observed in the implementation and pulls out the key lessons learned that can feed into the future plans of the new strategic plan</p>
Global	15 March 2012 - ongoing	GFRAS	<p>GFRAS Working Group: Gender Equality in Rural Advisory Services. – Lead Person</p> <p>The purpose of the working group is to support the GFRAS mission and functions of advocacy with regard to gender equality in rural advisory services by creating an effective global voice for commitment to increased gender equality and women’s empowerment through increased access to and participation in Rural Advisory Services.</p> <p>The group lead has facilitated the work of the group and the information and communication platform. Moreover, the group lead has been responsible for the development of a common understanding of gender equality and rural advisory services and has produced the latest GFRAS Brief 2, Gender Equality in Rural Advisory Service</p>

Zambia	February – April 2012	Indevelop/Sida	<p>Team leader for the External midterm evaluation of the Zambia National Farmers Union core support under Joint Financing Agreement by Finland, Sweden and the Swedish Cooperative Centre in Zambia.</p> <p>The evaluation assessed results, effectiveness and efficiency of the support under the ZNFU Core Support strategic work plan.</p> <p>An important outcome area of the support is gender mainstreaming in the organisation in order to ensure equal opportunities for men and women farmers to benefit from the work of the organisation – both its services and policy advocacy. The evaluation particularly assessed both the relevance and the effectiveness of the support towards this outcome</p> <p>The evaluation provided recommendations about possible adjustments in the programme set up on a short term and a longer term taking into consideration:</p> <ul style="list-style-type: none"> • Findings from the midterm evaluation • The development of a new ZNFU strategy • The proposed up-scaling of the Lima credit scheme • The proposed Market Based Agricultural Support Programme
Denmark	January – June 2012	FAO	<p>Study: Financing mechanisms for demand driven agricultural extension, the case of the evolvement of Danish Agricultural Advisory Services.</p> <p>Establish a document that illustrates the Danish case of farmer led development of agricultural advisory services and draw out lessons learned from this that can relate to other countries engaged in reforming their advisory services</p>
Global	March 2011 - ongoing	GFRAS	<p>For Global Forum for Rural Advisory Services (GFRAS). Development of the Guide to Extension Evaluation. The guide supports those involved in extension evaluation to conduct more comprehensive, rigorous, credible and useful evaluations and to understand different types of evaluation, to make decisions on what is most appropriate for the circumstances and to access further sources of theoretical and practical information</p>
Africa	March – June 2011	AFAAS/EU	<p>Forum for Agricultural Research in Africa (FARA)/African Forum for Agricultural Advisory Services (AFAAS) – establishment and strengthening of AFAAS Country Fora. Team leader for a team of six consultants. Production of guidelines for establishment and strengthening of AFAAS Country Fora. Testing of the guidelines in six countries: Benin, Sierra Leone, Kenya, Tanzania, Uganda and Malawi</p>
Denmark	October – November 2010	Danida	<p>Desk Study of the CGIAR Strategy and Results Framework. Providing input to the decision making process on Danish financial support to international agricultural research. Desk study analysing the relevance of the proposed CGIAR Mega Programmes, including in relation to other Danish supported research and development activities, and assessing the track record of the related lead centres in relation to their capacity to undertake the planned research</p>
Kenya	August 2010	Danida	<p>UniBRAIN: Project under FARA to facilitate collaboration between universities, research institutes and private enterprises for development of technology innovation and entrepreneurship in the agricultural sector in African countries – Review of inception phase – the institutional concept, the process and the plans for start-up phase</p>

Kenya, Malawi, Tanzania and Mozambique	April – July 2010	SCC	Feasibility study for SCC-Vi collaboration and possible expansion around Lake Malawi/Nyasa/Niassa. Team-leader for the study team (four people) analysing the scope of regional collaboration around Lake Nyasa, mapping relevant development interventions (governmental, private sector or civil society) in the lake region and in the three countries and providing recommendations on how SCC-Vi could support a regional development perspective that clearly benefits the ultimate target group – men and women farmers and links environmentally sustainable development with improved livelihoods, improved gender equality, commercialisation and democratisation and land rights
Italy	September – December 2009	FAO	Responsible for a number of activities in the area of environment and sustainable development. More specifically: <ul style="list-style-type: none"> • Administering activities related to the Organic Research Centre Alliance project, including developing proposals for donors' consideration, raising funds and coordinating partner institutions; • Assisting in developing intra- and inter-institutional work which can assist member countries in monitoring and evaluating sustainable food systems, including instruments and policy programmes for the efficient and responsible use of resources in agriculture, forestry and fisheries.
Africa	August – December 2009	AFAAS/EU	Preparation of plans for comprehensive support to the African Forum for Agricultural Advisory Services. Extension expert.
Kenya	April –August 2009	Danida	Coordinating capacity building in Kenyan training institution and joined development of a training programme for certification of agricultural advisers in Kenya in organising and delivering demand driven agricultural advisory services. Preparation, design and training of trainers
Uganda	May – June 2009	Danida	Appraisal of the formulated Uganda/Danida Agricultural Sector Programme Support, which is strongly focused on agribusiness development. Particular responsibility for appraisal of the component "Gender for Growth"
Ethiopia	February – March 2009	The World Bank	Technical Committee for Food Security Programme Review and formulation of Second Phase of the national Food Security Programme. Technical Assistance to the preparation of an issues paper on household income generating activities and the required support services with particular focus on training and extension services
SS Africa	2008	GTZ	NI – AFAAS – FARA – RFO Consultation. Team leader for the Consultation Process on Future Collaboration between the Neuchâtel Initiative and Rural Advisory Service Stakeholders in Africa. The consultation resulted in the Programme Proposal: Capacity Development for Market Oriented Agricultural Advisory Services in Sub-Saharan Africa, which was approved by a Partnership meeting in Kampala, Uganda in November 2008
Zambia	February – May 2008	ASP Zambia/Sida	Team leader of the review of the extension approaches used in ASP Zambia. Documentation of the experiences and learning lessons concerning the used extension approaches. Documenting the approaches, methods and delivery systems and their effectiveness in contributing to commercialisation of small scale farmers in Zambia

Kenya	December 2007	NALEP/Sida	<p>Team leader of review: Harmonisation of Extension Projects, First Joint Annual Review of the Extension Projects</p> <p>The first joint annual review of six particular programmes that currently work in agricultural extension, the programmes are:</p> <ul style="list-style-type: none"> • National Agricultural and Livestock Extension Project – NALEP (Sida) • Kenya Agricultural Productivity Project – KAPP (The World Bank) • ASAL Based Livestock and Rural Livelihoods Support Project – ALLPRO (African Development Bank) • Agricultural Sector Programme Support – ASPS (Danida) • Private Sector Development in Agriculture – PSDA (GTZ) • Njaa Marufuku Kenya – NMK (GOK) <p>The review was carried out jointly by the programmes together with the agricultural sector ministries – Ministry of Agriculture (MOA), Ministry of Livestock and Fisheries Development (MLFD), the Ministry of Cooperative and Marketing Development (MOCMD) and other stakeholders committed to harmonising the efforts of all parties toward implementation of the National Agricultural Sector Policy (NASEP).</p>
Global	February to December 2007	Danida	<p>Livestock Environment and Development (LEAD). Team leader of the External Review of the seven years of operation carried out as a joint review between Danida and SDC. Review of the LEAD facilities hosted in FAO, the virtual centre, regional platforms along with pilot projects and research collaboration in South and East Asia, Latin America and Africa.</p>
East and Southern Africa	December 2006 to December 2007	Sida	<p>Regional Institutionalisation and scaling up of Farmer Study Group activities: Phase 2. Facilitating and initiative to scale up and institutionalise farmer driven study groups for sustainable farming in Eastern and Southern Africa, with a particular focus on commercialisation and market access, Field studies and facilitation of the process in Kenya, Uganda, Tanzania and Kenya. Strategic Planning Workshop in Kenya October 2007 produced strategic plans for collaboration and up-scaling in the four countries and a strategy for regional institutionalisation</p>
Cambodia	October 2006	ADDA/Danida	<p>Integrated Women Empowerment Project. Team leader of the Internal midterm evaluation of the activities of Farmer Field School training in small livestock production, horticulture and Self Help Group organisation</p>
Global	2006 -2007	Danida	<p>Neuchatel Initiative: Review of experiences in Market Oriented Agricultural advisory Services. Outputs a review report as a Discussion Paper. A new Common Framework for Neuchatel Initiative on Market Oriented Agricultural Advisory Services. Member of drafting team and editing team</p>
Kosovo	January 2006 ongoing	European Commission	<p>Rural Advisory Services. Support to the Kosovo rural advisory and support services through training advisory service providers in technical, organisational and communicative skills to improve their capacity to deliver advice to small farmers by using farmer groups, to commercial and semi-commercial farmers. Moreover the project supported the delivery of services by facilitating the provision of high quality extension material and by widening the dissemination of advice through mass media and the inter-net.</p>

Afghanistan	November 2005 – June 2006	GRM International/DFID	Support to Strategic Planning for Sustainable Rural Livelihoods. Assessment of the possibilities for enhancing agricultural development through community based demand driven extension services. Determination of the opportunities for interaction between the Community Development Councils and farmers associations, cooperatives and common interest groups in the formulation and implementation of agricultural development programmes. Assessment of the opportunities and modalities for bringing women into the processes.
Sub-Saharan Africa	2005 – 2006	The World Bank	Facilitator of E-discussion on policies for Smallholder Dairy Development in Subsaharan Africa for the Worldbank Initiative African Livestock (ALIVE)
Global	2005	Danida	Common Framework for Neuchatel Initiative on Demand Driven Agricultural Advisory Services. A policy guideline on principles for development of agricultural advisory services driven by demands from the users. Coordinator of editing team and Main Author
Bangladesh	January – April 2005	CARE Bangladesh/DFID	Team-leader for the End of Project Review and capturing lessons learned from CARE Bangladesh's Rural Livelihoods Programme (RLP). The aim was to capture the lessons learned concerning the prospects of sustainable agricultural training through the Farmer Field School methodology for improving livelihoods among the rural poor of Bangladesh and the lessons valuable for future planning and decisions on programme aiming at empowering poor communities and especially women to improve their livelihoods through sustainable agriculture and horticultural production.
Vietnam	August – September 2004	Danida	Evaluation of a new training programme of the Small Livestock Component in Vietnam – Farmers Livestock schools. The evaluation assessed the appropriateness of the technical content of the training curricula for trainers and farmers as well as the training annuals, the performance and appropriateness of the training methodologies, the organisational framework for implementation and the scope for wider adoption. The evaluation provided recommendations for further development.
Kenya	April – September 2004	Danida	Formulation of Danidas Agricultural Sector Programme Support to Kenya in the ASAL areas. The consultancy formulated the ASPSP support to farmers' advisory services and farmer organisations in the two components Agri Business Development and Decentralised Agricultural Services. Designed a strategy and formulated the programmes for development of agricultural advisory services crosscutting the two components with the aim of a gradual transition and development towards privatised advisory services. The consultancy also formulated a programme for supporting the development of farmer organisations through support to cooperatives, farmers groups and associations from initiatives among farmers at grassroot level up to national level
Africa	May – June 2004	The Wordl Bank	Institutional analysis for African Livestock (ALIVE) of current and planned donor initiatives in the area. Recommendations for coordination and setting the role of ALIVE as a coordinating and funding platform for the initiatives.

Bangladesh	July – August 2003	Danida	Review of the livestock sector in Bangladesh in terms of prospects for contribution to poverty reduction. Situation of rural poverty, policies of poverty reduction and the role of livestock production were reviewed as well as the current experiences of poverty targeted livestock development programmes. Strengths and weaknesses of dairy, poultry and micro-credit programmes were analysed and recommendations made on possibilities to increase the impact of poverty reduction in future development in the livestock sector with particular emphasis on empowerment aspects.
Global, India, Bangladesh, Bolivia, Kenya and Denmark	October 2001 – June 2003	The World Bank/Danida	Global Initiative for Livestock Services and the Poor. Desk study review of direct as well as indirect effects of livestock services on poor rural and peri-urban livestock keepers. Case studies in Kenya , India, Bangladesh, Bolivia and Denmark. The services reviewed were animal health, livestock extension and training, breeding, financial, input supply and marketing. The review concludes that for poor livestock to be an efficient tool for poverty reduction, there is need for change in terms of policies and practises of providing livestock services appropriate to the poor and recommend several actions to induce such change. A number of focus points for livestock services are thus recommended. The issue, which cuts across most other issues and all production systems, is the lacking inclusion of the poor in development and political processes. It is therefore recommended to enhance new forms of organisation and participation of the poor in pro-poor services delivery as well as in the wider policy debate on public policies.
Global	2001 – 2007	Danida	Representation of Danida in Neuchatel Initiative. A forum for donors to develop new approaches to support of agricultural extension in developing countries.
Africa	2003 - 2004	Danida	Desk study for Danida of experiences of Farmer Empowerment through support to organisations. An analytical framework for farmer empowerment was designed as a tool to analyse the important aspects across the experiences. Lessons learned were derived and recommendations made on the way forward.
India	October 2002	Danida	A review of Bastar Integrated Livestock Development Project. Assessment of progress. Recommendations for modifications of operation and plan of action for the extended period.
Malawi	October 2000	Danida	Danida Annual Sector Review in Malawi. External Consultant covering the aspects of livestock, gender and HIV/AIDS. External Technical Review and Annual Sector Review
Zambia	September 1998 - September 2000	MS/Danida	Capacity building for organisational and technical development of a CBO in Kawambwa promoting sustainable agriculture for food security. Development of training programme for sustainable agriculture, small livestock, cattle production and draft power, seed production, farm economics and access to loan schemes.
Zambia	July 1997- August 1998	MS/Danida	Planning and establishment of sustainable farming systems research and seed multiplication for improvement of food security in Luangwa Valley.
Zambia	August 1985 - November 1988	MS/Danida	Establishment and management of agricultural training and extension institution for young women in Lundazi. Development of training in sustainable agricultural and horticultural production, nutrition, economics and human health. Design and management of follow-up programme including practical training and advice.